EXECUTIVE DIRECTIVE NO. 22

Issue Date: March 2, 2018

Subject: Resilient Los Angeles

Today, I am releasing Resilient Los Angeles. As Mayor, I have made resilience a core value of my Administration. All City Departments must contribute to and be responsible for the resilience of Los Angeles. Resilient Los Angeles sets the course for turning Los Angeles into one of the safest, strongest cities in the world.

Early in my Administration, with the release of the Resilience by Design report, we made a commitment to taking bold and historic action to address the City’s seismic risk. With the release of the Sustainable City pLAN, we proposed a roadmap for a Los Angeles that is environmentally sustainable and economically prosperous, and ensures equal opportunity for all. We have also taken steps to increase our cybersecurity, house Angelenos who are without homes, and revitalize the Los Angeles River watershed.

A resilient Los Angeles is a City that is safe, livable, and prosperous in the face of stresses and shocks. The stronger our foundation is today, the more prepared and connected we are to withstand a major event, and to emerge from the challenge even stronger. And Angelenos know that is it a matter of when, and not if we will have to survive a crisis or catastrophe.

To realize a resilient Los Angeles, we must invest in strategies and actions that address our greatest risks and protect our most vulnerable people, places, and systems.

These are not challenges with simple fixes, but it is possible to reduce risks and vulnerabilities by leveraging the investments we make in our people, places, and systems to address these challenges and advance our resilience goals.

Resilient Los Angeles is attached.

In accordance with Resilient Los Angeles, I hereby order the following:
• All General Managers, Heads of Departments/Offices, and Commissions of City Government shall use *Resilient Los Angeles* as a tool in strategic planning and prioritization of programs.

• All General Managers, Heads of Departments/Offices, and Commissions of City Government shall take ownership of the *Resilient Los Angeles* components under their respective jurisdictions and shall collaborate with other Departments/Offices on actions that cut across departmental operations.

• To ensure accountability and departmental alignment with *Resilient Los Angeles*, all General Managers, Heads of Departments/Offices, and Commissions of City Government shall track and provide regular written reports on their progress on the components in *Resilient Los Angeles* under their respective jurisdictions and shall incorporate such progress into any performance-review submissions.

• All General Managers, Heads of Departments/Offices, and Commissions of City Government shall use *Resilient Los Angeles* to help establish budget priorities for their Departments/Offices.

• All General Managers shall increase implementation of real-time data gathering and sharing tools to improve adaptive capacity, data-driven decision making and increased situational awareness.

• The General Managers or Heads of Departments/Offices of each of the following Departments and Bureaus shall designate a senior manager as the Departmental Chief Resilience Officer. The Departmental Chief Resilience Officer shall be responsible for implementing the goals in *Resilient Los Angeles* and shall collaborate with the Mayor’s Chief Resilience Officer. Each General Manager or Heads of Departments/Offices of each of the following Departments and Bureaus shall notify the Mayor’s Chief Resilience Officer of the Departmental Chief Resilience Officer’s name and contact information (including when there is a subsequent personnel change or change to that Departmental Chief Resilience Officer’s contact information). I encourage General Managers and Heads of Departments/Offices not listed below to consider designating a person responsible for the functions of a Departmental Chief Resilience Officer.

- Aging
- Airports
- Animal Services
- Building and Safety
- City Administrative Office
- City Planning
- Convention and Tourism Development
- Cultural Affairs
- Disability
- Economic and Workforce Development
- El Pueblo
• Emergency Management
• Engineering
• Fire
• General Services
• Housing and Community Investment
• Information Technology
• Library
• Neighborhood Empowerment
• Personnel
• Police
• Port
• Recreation and Parks
• Sanitation
• Street Services
• Transportation
• Water and Power
• Zoo

Executed this 2nd day of March, 2018

ERIC GARCETTI
Mayor